



The Danish Council for Strategic Research - 2009

Strategic Research in creativity and innovation

- User-driven innovation
- Cultural understanding
- The public sector of the future (welfare research)

Call for Phase 1 applications (prequalification)

Deadline:
Wednesday 29 April 2009

Danish Agency for Science, Technology and Innovation
March 2009

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This call is available in Danish and English at www.fi.dk.

In case of disagreement between the Danish and English version of the call, the Danish version shall prevail.

This call was published on 5 March 2009.

1. Introduction

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Themes, financial frameworks and deadlines

The Danish Council for Strategic Research hereby calls for Phase 1 applications for funding of research activities within creativity and innovation.

In 2009 the Council is offering a total of DKK 76 million, earmarked for the following themes:

1. User-driven innovation (DKK 34 million)
2. Cultural understanding (DKK 27 million)
3. The public sector of the future (welfare research) (DKK 15 million)

Out of the pool for Theme 3, all DKK 15 million derive from anticipated allocations in the 2010 National Budget which will be subject to Parliament's adoption.

The Danish Council for Strategic Research may decide to use a part of the funding means for international research cooperation. The pools referred to in this call may therefore be reduced in connection with the Programme Commission's final funding allocations.

The research funds are allocated by the Danish Council for Strategic Research's Programme Commission on Creativity and Innovation.

Deadline

The deadline for submission of Phase 1 applications is

- **3 p.m. on Wednesday 29 April 2009**

The application should state which theme(s) the application is to be assessed in relation to. However, the Programme Commission reserves the right to assess, at its discretion, the application in relation to the other themes.

Note: This call is available in Danish and English. Please observe that the application must be written in English using an English application form.

See sec. 9 in this call for information on where to find the forms and other documents mentioned in the call.

Information meeting

A public meeting will be held to provide information about the call for Phase 1 applications at:

1 p.m. – approx. 4 p.m. on Monday 30 March 2009

at the FUHU Conference Centre, Fiolstræde 44, 1171 København K.

More information about the meeting and enrolment rules are available (in Danish) at www.fi.dk under Nyheder > Arrangementer.

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Meetings on technical aspects connected to final applications

Applicants who, based on acceptance of a phase 1 application, are invited to submit a final application, will be invited to a “technique meeting” where the secretariat will go through requirements and procedures connected to the final application. There will be “technique meetings” **22 June 2009** in Aarhus and **23 June 2009** in Copenhagen.

Further information on these meetings will be available in Danish from the beginning of June 2009 at www.fi.dk under Nyheder >Arrangementer.

Other calls

Interested parties should note that in 2009 the Danish Council for Strategic Research – through other calls – will be allocating other strategic research funds. A list of all the research themes in 2009 and references to the relevant calls can be found at www.fi.dk.

2. Objectives and prioritised areas

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Theme 1 - User-driven innovation

User-driven innovation denotes a systematic approach to the development of new products, services, processes, organisational forms, etc. based on investigation or the inclusion of users' lives, identities, practices or needs, including unacknowledged needs – which are expected to ultimately be expressed as demands from substantial user segments. Users are broadly understood as consumers, customers, businesses, collaborative partners, suppliers, citizens, etc. Interactive methods are ideal for the purposes of investigation and inclusion of users.

Research in user-driven innovation thus entails a bottom-up and process-based perspective on innovation in that the users' (future and unacknowledged) needs, input and ideas are used in a holistic and theoretically founded innovation process. The object of user-driven innovation is to engage the diversity and creativity that exist in society. User-driven innovation also ensures that those affected by new products, services and concepts are involved and included. The aim for research in user-driven innovation is to assist in providing new knowledge that can be used to develop, organise and lead such innovation processes.

How to include users in the innovation process alongside experts in their field, designers and other relevant specialists would in itself be a theme for research and development. Concrete proposals are consequently invited for research projects to address innovation processes within the following types of innovation: social, organisational, process, product, services and experience innovation. One interesting aspect will be to describe and analyse types of innovation processes that cut across institutions, organisations, companies, professions, sectors, ethnic cultures and the public-private axis.

Within the field of user-driven innovation the programme commission is seeking research projects that are theoretically and methodologically reflective and which serve to create and practise qualitative and, where of particular relevance, quantitative methods. Firstly, research is needed in which the convergence of management and creative processes is given prominence. Thus the focus must be on the constructive tension between the planned and the spontaneous. Secondly, the desired participation of diverse participants and stakeholders from both the private and public sectors will call for more interactive methodologies. Such methodologies require new and designed forms of collaboration between the researcher and the practitioner. Interactive methodologies imply the need to ensure relevancy in the research pursued and in the creation of a basic body of knowledge which incorporates formal academic theory as well as the often informal know-how and experience possessed by the reflective practitioner.

Under this theme, applications are called for funding for strategic research projects, strategic research alliances and strategic research centres (see Section 4).

Readers are also referred to the report from the Danish Agency for Science, Technology and Innovation: "*Brugerdreven innovation – baggrundsrapport til et strategisk forskningsprogram*" (in Danish only).

Theme 2 - Cultural understanding

There is a need for research in cultural understanding based on the types of diversity, new departures and new communities created by the new global reality. Via interdisciplinary collaboration, the research projects should contribute to new knowledge that sheds light on cross-cultural barriers to co-existence as well as innovation that can be used to develop, organise and lead processes which utilise and benefit from the new cultural reality and the new cultural institutions that are created in the global diversity.

On the basis of practical problems, we are seeking research projects that are theoretically and methodologically reflective and that serve to create and develop qualitative and, where of particular relevance, quantitative methods. We are seeking research focusing on the meeting between diversity, management and creative processes – both within organisations, where different cultures are included, and between organisations, where the new diversity creates innovation, entrepreneurship, new markets and spaces that require innovative thinking and responses in order to be fully exploited. Thus the focus must be on the constructive tension between the planned and the spontaneous. The emphasis is on collaboration between diverse participants and stakeholders from the private, public and volunteer sectors and NGOs and on the application of interactive methods. Such methodologies require designed collaboration forms between researchers and practitioners, as a basis for the creation of ideas, brands and identities in new cross-fields. Interactive methodologies imply the need to ensure relevancy in the research pursued and the creation of a basic body of knowledge incorporating formal academic theory as well as the often informal know-how and experience of the world at large.

The selected research projects should contribute to development, innovation and growth in access to and utilisation of cultural diversity and creative forums in institutions, educational programmes, companies and daily life. Within this field, there may be special focus on collaboration with major multilateral institutions, NGOs and small and medium-sized enterprises (SMEs), which are all part of the global reality and economy and which are now often established with the object of immediate internationalisation.

Under this theme, applications are called for funding for strategic research projects and strategic research alliances (see Section 4).

Readers are also referred to the report from the Danish Agency for Science, Technology and Innovation: “*Kulturforståelse – Baggrundsrapport til et strategisk forskningsprogram*” (in Danish only).

Theme 3 - The public sector of the future (welfare research)

The successful development of the public sector is of decisive importance for the quality of welfare in the future; for citizens, the business community and society as a whole. A strategic research effort is to extend knowledge of factors conducive to the pursuit of new directions and new thinking in an innovative public sector capable of adapting to the challenges of the future.

Successful management of the many wishes and demands concerning the public sector together with new demographic trends – the supply of labour and retirement age – call for increased focus on development, new approaches and innovation. There exist, however, a number of barriers to public sector development and innovation. It is probably significant that the incentives structure and the culture at public places of work often only call for and involve employee and user insights and energy to a limited extent in creating new, innovative solutions. The requirement concerning documentation and controls in connection with public service and production could likewise be an obstacle to attempting to solve tasks in new ways. Moreover, silo thinking and competition for resources on the part of different units is likely to limit the dissemination of knowledge and innovation. Similarly, a series of major reforms carried out in recent years in Denmark – not least a large-scale local government structural reform – have entailed problems concerning regionalisation vs. centralisation within the public sector. However, not much knowledge exists about the different types of barriers to innovation; their extent, how to limit them and which organisational and leadership models best further innovation and quality development.

Funding is available for research activities directed at welfare research and the issues surrounding the future paradigm for the public sector, how the innovation potential of the public sector may be strengthened and thereby find practical applications for both improved welfare, but also as a framework for growth and competition at the societal and commercial level. This would be achieved by focusing on how the development of new organisational and leadership models, incentives structures, new technological solutions and the involvement of employers and users in innovation processes might improve factors such as professional standards, organisational innovation, user-driven innovation, user satisfaction, employee motivation, welfare etc. It is crucial to create knowledge about what works well in practice, and to disseminate and translate this knowledge into new organisational, technological and procedural solutions as well as management and leadership models. The research is to seek to uncover and test future paths for the Danish public sector and also for how it is to be financed in the future, and how it should be organised e.g. by means of alternative forms of administration and collaborative groupings at the interface between NGOs, the private and the public sectors.

It is important that the research effort serves to shed light on how the public sector of the future is to be in a position to provide improved public welfare. Those research projects that are awarded funding will also be required to contribute to quality development in – and future-proofing of – the public sector. Finally, the ultimate aim of the research effort should be to strengthen the business sector and the economy. Within this field of research, special focus might be devoted to collaboration between institutions, NGOs and SMEs which are, or have the potential to become, active players in the welfare of the future.

Under this theme, applications are called for funding for strategic research projects and strategic research alliances (see Section 4).

Readers are referred to: "*RESEARCH2015 – A basis for prioritisation of strategic research*". Pages 59-61 provide a more detailed description of the theme.

3. Special strategic aspects

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International collaboration

The Danish Council for Strategic Research seeks to promote international collaboration – e.g. in the new growth countries and the EU. The international dimension in the proposed research activities will therefore be included as a key criterion in the assessment of applications received. It will be possible to apply for funding for international participation, e.g. towards the costs associated with collaborative research, for the procurement of research from foreign research environments and towards the cost of bringing visiting researchers to Denmark.

Requirements are not made as to the applicants' citizenship or the home country of the research institutions, and there are no requirements regarding a specific geographic location of the implementation of the research activities in question. This means that anyone – including citizens of other countries and Danish citizens employed abroad – may apply for funding. However, it is a requirement that the funded research activities promote and strengthen Danish research.

Environment, health and ethics

For projects falling within the objectives for the research themes set out in Section 2, it will be possible to support research in environmental, health-related and ethical issues associated with the research.

Interdisciplinary approaches

Importance will be attached to the funded research activities being carried out – where relevant – in an interdisciplinary interaction between different fields of research.

Promotion

Importance will be attached to the results of the funded research activities being promoted to the public in a brief, understandable and popular way.

Please see also the assessment criteria in Section 5.

4. Instruments, grant size, etc.

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Instruments within the individual themes

Theme 1:

- In relation to “User-driven innovation” applications may be submitted for *strategic research projects, strategic research alliances* and *strategic research centres*.

Theme 2 and 3:

- In relation to “Cultural understanding” and “The public sector of the future (welfare research)” applications may be submitted for *strategic research projects* and *strategic research alliances*.

The instruments are described in more detail below.

Strategic research centres

Strategic research centres are used as an instrument in areas where there is a need for focused environments at a high scientific level with a high degree of strategic significance and societal or commercial potential. The main priority areas are defined at the start of the project, but there must be sufficient flexibility to accommodate the aim of achieving dynamic research projects that permit new priority areas to be defined over the course of the project.

The Council places due emphasis on research management. This entails that the research centre must appoint a head of centre with managerial experience and preferably an international track record in research, who will be capable of ensuring that the progress and activities of the research centre are consistent with the overall goals. A steering group must also be established, whose members must be composed of parties to the centre. Both male and female researchers must be represented in the steering group. The budget materials for the final application must indicate which resources have been earmarked for managerial functions.

It is a precondition that the research centre entails a binding commitment to an international collaboration. It is also recommended that an international reference group of recognised researchers in the field be established.

Special focus should be placed on the potential for innovation and commercialisation in such a centre structure, and intensive and binding collaboration with relevant public and private-sector actors is a requirement.

Besides researchers from research institutions, participants in the centres may include relevant public and private-sector parties. In addition, there may be a varying number of key researchers, PhD students, postdoctoral students and international guest researchers.

In addition, a number of research activities will be conducted at the participating institutions/enterprises. In such instances, the research will often be part-funded by these parties which may be provided “in kind” by placing equipment, staff etc. at the disposal of the centre, or in the form of financial contributions.

The centres must be in operation for an extended period e.g. in the region of 5-7 years, and secure large-scale funding from around DKK 5 million annually from the Danish Council for Strategic Research. In addition to this will be co-funding, the scale of which will depend on the field of research. It is expected (and must be made probable in the application) that the research activities can be continued once funding from the Council ceases.

Strategic research alliances

Strategic research alliances are a form of focused research initiative established in response to a pressing need in the future for research in a particular area, or where research in the given area is spread geographically across small-scale research environments, and where there is therefore a need to create alliances between existing Danish research environments or between Danish and international research environments in order to achieve greater capability at a high scientific level.

The establishment of research alliances facilitates consolidation of expertise within more powerful units that can then be boosted further through collaboration with strong, international research environments. Research alliances also offer opportunities for forming new, binding partnerships with international research environments.

Strategic research alliances are expected to engage in binding partnerships with relevant public and private-sector actors.

Research alliances are required to have appointed a head of research to ensure that the alliances are consistent with the overall objectives and that the research activities are genuinely collaborative in nature. A steering group must also be established, whose members must be composed of parties to the research alliance. Both male and female researchers must be represented in the steering group. The budget materials for the final application must indicate which resources have been earmarked for managerial functions.

A grant made for a strategic research alliance must be used primarily to fund research projects, although some funds should also be spent on networking activities. Grants are expected to cover a period of approx. 5 years and be in the order of DKK 10 to 20 million from the Danish Council for Strategic Research. Applications related to theme 3, "The public sector of the future (welfare research)", a maximum of DKK 15 million may be applied for. Co-funding is expected from the parties to the research alliance.

Strategic research projects

Strategic research projects must promote the research institutions' and the public and private-sector parties' development of interdisciplinary expertise with a view to innovation among recipients in the public and private sectors. The projects are required to create a basis for subsequent international positions of strength.

Strategic research projects are projects of 3 – 5 years' duration with a total budget (i.e. the total of funding and co-financing) of at least DKK 10 million. As a rule, a certain amount of co-funding is expected from the parties to the project. For activities within "User-driven innovation", where the funding will exceed DKK 20

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million, the programme commission expects the activity to be designed as a strategic research centre.

General information about instruments – including grant sizes and co-funding

The Phase 1 application must clearly state which instrument is being applied for.

However, the Programme Commission reserves the right to invite final applications for another instrument than that indicated in the Phase 1 application.

The stated grant sizes include overhead/administration contributions.

In the proposed activities, co-financing from participating companies and institutions is expected. For all instruments, such co-financing may be provided in the form of monetary contributions or as payment “in kind”, i.e. by making equipment, staff, etc. available.

The required co-funding from Danish government institutions will not exceed 10 per cent of the project expenses at the institutions.

The research should strengthen the knowledge base in these fields of research, and it should be real research. Product development and demonstration projects are not eligible for funding.

Applications may be submitted for all activities with an anticipated date of commencement **about 1 January 2010**.

5. Assessment criteria

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All applications submitted to The Danish Council for Strategic Research will be assessed on the basis of three criteria: The relevance of the research, the potential effect of the research and the quality of research. The three assessment criteria are described in the publication from The Danish Council for Strategic Research “*Strategic research – principles and instruments*” of 28 November 2008.

In the assessment of a **Phase 1 application**, the following criteria will be applied:

- The relevance of the project to the aims of the call, see the theme descriptions in Section 2.
- The idea, the relevance and the potential effect of the research activity.
- The research environment’s competence and contact with internationally renowned researchers who can strengthen global knowledge development and knowledge sharing in the field.
- Managerial/scientific competencies possessed by the head(s) of research and other key team members and the establishment of a competent management structure for the activities.
- The actual and potential significance of the field in question for growth, development and welfare in Denmark in the short and long term.
- The application of interactive cooperation models with companies and other users.
- The research project’s contribution to research training (PhDs and post-docs).
- The research project’s international dimension.

Applicants are advised that in assessment of **the final applications** the following assessment criteria’s will be included:

- Relevance of the project in relation to the objective of the research theme, see the theme descriptions in Section 2 as well as the special strategic aspects mentioned in Section 3.
- The relevance of the project, the project’s potential effect and the quality of research, as well as the correlation between relevance, effect and research quality as three, equally weighted criteria.
- The research environment’s competence and contact with internationally renowned researchers who can strengthen global knowledge development and knowledge sharing in the field.
- Managerial/scientific competencies possessed by the head(s) of research and other key team members and the establishment of a competent management structure for the activities.
- The actual and potential significance of the field in question for growth, development and welfare in Denmark in the short and long term.
- The application of interactive cooperation models with companies and other users.
- The research project’s contribution to research training (PhDs and post-docs).

- Feasibility of the research project (including management and organisation, timetable, milestones, resources and risk and contingency plans).
- The interaction between public and private sector research, synergies between the participating parties, and the participating parties' resource contributions (co-financing and involvement, participation in project management and other contributions in the form of facilities and know-how), including in particular co-financing from the private sector.
Observe that the required co-funding from Danish government institutions will not exceed 10 per cent of the project expenses at the institutions (cf section 4, "General information about instruments").
- Research project's connection with national strategies, if considered relevant to the research area.
- Reflections of how new interactive methods can create new types of research and new types of collaborations with the business community and other relevant users.
- The research project's strategic significance for the participating public and private parties.
- The research project's international dimension.

6. Required format for Phase 1 applications

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A phase 1 application must comprise the following materials in the specified sequence, to be produced **in English**:

- A A completed "*Form for Phase 1 applications (Prequalification), The Danish Council for Strategic Research, March 2009*" to be completed in accordance with the "*Guide to completion of Form for Phase 1 applications (prequalification), March 2009*".
The project description and the CVs must be formatted in 12-pt font size, with at least 2 cm left and right margins and at least single-line spacing. Note however that item 13 of the application form ("Popular-science project description") must be completed in Danish. The form must be signed by the applicant.
- B CVs (max. 2 pages for main applicant and principal heads of research and 1 page for other key team members – the number of pages includes listing of key publications and patents). Note: Each CV has to start on a new page.
- C Expressions of interest from the host institution.
- D Proposals for 3 internationally renowned researchers to contribute to peer review of a future final application. As a rule the proposed researchers should work outside Denmark and (to the best of the applicant's knowledge) be impartial in relation to the application.

The Programme Commission will only accept the above-listed appendices.

Note that the form for Phase 1 applications, in addition to factual information, must contain a project description laid out using the headings provided in the form. The instructions in the form regarding the maximum length of the various sections and text layout must be complied with. The headings for the project description in the form are as follows:

1. Summary (max. 20 lines)
 2. Objective of the project – scientific and in relation to societal/commercial aspects (max. 15 lines)
 3. Background and hypothesis of the project, incl. national and international state of the art (max. 1 page)
 4. Innovative value, impact and relevance of the project (max. 0.5 page)
 5. Significance of the project for growth, development and welfare in Denmark (max. 0.5 page)
 6. Project's methodology and anticipated results (max. 1.5 pages)
 7. Project's international dimension (max. 0.5 page)
 8. Organisation and management of the project (max. 1 page)
 9. Participating parties' scientific competencies and contributions to the project (max. 1 page)
 10. Project's anticipated contributions to research training (PhDs and post-docs) (max. 0.5 page)
 11. Key references (max. 1 page).
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7. Finances

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Eligible expenses

It will be possible to apply for funding for the following:

- Salaries for research managers and key researchers
- PhD grants
- Postdoctoral grants
- Combination positions, that is, salaries/salary subsidies for researchers who are employed for a fixed period of time at two institutions or at an institution and an enterprise
- Salaries for technical/administrative staff
- Guest researchers e.g. bringing talented researchers home from abroad for a limited period
- Procurement of research from high-quality research environments abroad that might be moved to Denmark for a period of time
- Equipment expenses
- Support for dialogue between research institutions and public-sector institutions and/or private-sector enterprises etc. (applies especially to strategic research alliances)
- Subsidies for expenses relating to collaboration with research environments abroad
- Other operating expenses.

Calculation of payroll costs and overheads/administrative contributions

Danish government institutions or other institutions which are subject to the rules on grant-funded research activities contained in the Danish Ministry of Finance budget guidelines (including universities and government research institutes): Payroll costs must be calculated as the actual payroll costs per month. The budget must include an overhead contribution of 44 per cent of all direct costs. Overheads of this amount should be included in both the budget for funding from the Danish Council for Strategic Research and in the co-financing budget. Direct expenses are defined as expenses directly assigned to the research activities.

Other publicly owned institutions (e.g. hospitals): Payroll costs must be calculated as the actual payroll costs per month. The budget must include an administration contribution of 3.1 per cent of all direct costs. Administrative contributions of this amount should be included in both the budget for funding from the Danish Council for Strategic Research and in the co-financing budget. Direct expenses are defined as expenses directly assigned to the research activities.

Authorised Technological Service Institutes (GTS institutes): The budget must include the actual payroll costs per hour's work (i.e. excluding overheads/general costs). Thus, the number of effective hours should be stated rather than the number of person-months. The budget must include an overhead contribution of 20 per cent of all direct

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costs. Overheads of this amount should be included in both the budget for funding from the Danish Council for Strategic Research and in the co-financing budget. Direct expenses are defined as expenses directly assigned to the research activities.

Companies, including private-sector research institutions: A calculated rate per working hour (costs + overheads) is used. Alternatively, a fixed hourly rate of DKK 600 may be used. The total payroll costs based on this hourly rate should be specified as payroll costs since the budgets contain no separate item for overheads. The final application must indicate how any rate of more than DKK 600/hour is calculated.

International entities: Public-sector research institutions, hospitals etc. outside of Denmark should draw up budgets showing the actual payroll costs, with the addition of modest overheads if relevant. The budget item "Overheads/adm. contributions" is not to be used. International enterprises are required to adhere to the rules under "Companies" above but adapted to the relevant country's cost level.

Funding is awarded as framework grants, and it is not possible to apply for supplementary grants. Funding cannot be granted to cover costs already incurred.

Rules for granting funds to private-sector companies

Private-sector companies may, to a certain extent, receive funding through the Danish Council for Strategic Research. This State aid may be awarded within the provisions of the Commission of the European Communities' approval no. N460/2006 of 20 February 2007.

Pursuant to the EU approval, funding may be provided to enterprises engaging in collaborative projects with research institutions. Funding may be awarded to large enterprises on condition that they possess special expertise not possessed by the research institutions or that the enterprises will be conducting research in what for them represents new fields. In this context, large enterprises are enterprises that do not come under the EU's definition of micro, small and medium-sized enterprises, cf. below.

The funding for such enterprises must serve to promote their initiation of further research activities (incentive effect). Funding for large enterprises requires special documentation in the form of an estimate of the increase in their total expenditure on research and the increase in the number of employees engaged in research activities. In addition, the Commission requires information concerning financing by the enterprises of PhD and postdoctoral grants pertaining to the project. This information is included in the standard information that must be submitted by all large companies that wish to receive funding from DSF in connection with a final application.

For large enterprises, State aid may be granted for a maximum of 50 per cent of project expenses. For micro, small and medium-sized enterprises State aid may fund a maximum of 60 per cent of project expenses. However, it should be emphasised that these are maximum limits. In many cases there will be a requirement for higher self-financing on the part of the enterprise.

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Under the EU Commission's definition, the category of micro, small and medium-sized enterprises is made up of enterprises which employ fewer than 250 persons and where at least one of the following two criteria is met: 1: Annual turnover does not exceed EUR 50 million or 2: the annual balance sheet total does not exceed EUR 43 million. If the enterprise forms part of a group with other enterprises, the group as a whole must meet the above terms. Please see the entire set of rules in *"The new SME definition - User guide and model declaration"*.

If an application is granted, small and medium-sized enterprises that are to receive funding will be asked to submit a declaration regarding their status. A form for that purpose will be sent to the grantee.

The above-mentioned rules do not apply for GTS-institutes.

8. Submission of Phase 1 applications

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Phase 1 applications must be submitted:

- on paper, as one unstapled original with original signature plus 10 stapled copies, (ideally double sided) with the form at the front and without covers (all the materials secured with one staple)

and

- on CD-ROM or similar in PDF format (the entire application in a single file). The popular-science project description (item 13 on the application form) and the summary of the project description (introduction to item 18 on the application form) must also be submitted in Word or Word-compatible format on the disc.

Please send the material to:

Danish Agency for Science, Technology and Innovation
The Danish Council for Strategic Research
Programme Commission on Creativity and Innovation
Bredgade 40
DK-1260 København K
Please mark the envelope “Phase 1 Application”

Applications must be submitted so that they reach the Danish Agency for Science, Technology and Innovation by the deadline stated in Section 1 of this call.

Next steps

No later than three weeks after receipt of an application, the main applicant will receive an acknowledgement giving a schedule for the processing of the application.

An application may be rejected without substantive consideration if the deadlines set out in this call are not met or if the form is not correctly completed.

On the basis of the Phase 1 applications submitted, a number of applicants will be selected as quickly as possible and invited to submit a final application. Applicants will receive a message containing the decision from the secretariat **no later than 4 June 2009**, and will in this connection possibly be contacted by the programme commission. The deadline for submission of final applications will be **Wednesday 9 September 2009**. Guidelines for completing the applications will be issued directly to the selected applicants. In this connection attention is drawn to the “technique meetings” mentioned in Section 1 of this call.

Further information about the application procedure in The Danish Council for Strategic Research is available at www.fi.dk.

9. Supplementary information

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Relevant documents and information

User-driven innovation:

- *Brugerdreven innovation – baggrundsrapport til et strategisk forskningsprogram* (in Danish only)

Cultural understanding:

- *Kulturforståelse – Baggrundsrapport til et strategisk forskningsprogram* (in Danish only)
- *En fælles og tryk fremtid – forslag til en handlingsplan om forebyggelse af ekstremistiske holdninger og radikaliserings blandt unge* (particular section 2 and 3) (in Danish only)

Public sector of the future (welfare research):

- *RESEARCH2015 – A basis for prioritisation of strategic research*. Pages 59-61 provide a more detailed description of the theme
- *Bedre velfærd og større arbejdsglæde – strategi for høj kvalitet i den offentlige service* (august 2007) (in Danish only)
- *Aftale om udmøntning af globaliseringspuljen* (in Danish only)

Links for application form, guide and other documents mentioned in this call can be found on the following sites:

In Danish:

www.fi.dk > Råd og udvalg > Det Strategiske Forskningsråd > For ansøgere > Skemaer, vejledninger m.v.

In English:

www.fi.dk > English > Councils and Commissions > The Danish Council for Strategic Research > For applicants > Forms, guides etc.

The documents are also available on request from the contact persons named below.

Other grant options

Interested parties should note that in 2009 the Danish Council for Strategic Research – through other calls – will be allocating other strategic research funds. Calls can be found at www.fi.dk under the Danish Council for Strategic Research.

The Danish Ministry of Economic and Business Affairs' programme for user-driven innovation will, in spring 2009, invite applications for funding for projects with the aim of strengthening user-driven innovation in enterprises and public-sector institutions. The Danish Council for Strategic Research will be seeking to establish links between strategic research in user-driven innovation and the programme for user-driven innovation, e.g. through ongoing dialogue with the Board of the Programme for User-Driven Innovation.

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Further information

Danish Agency for Science, Technology and Innovation

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Note:

- The Danish Council for-Strategic Research may at its discretion earmark funding for the inclusion of small and medium-sized enterprises (SMEs) in ongoing research projects funded by the Council. Funding for the 2009 SME programme will be drawn from the pools mentioned in this call. A maximum of approx DKK 1 million is allocatable to the SME programme.